

# Decision-Making under Deep Uncertainty

Closing the 2025 Emerging Futures Summer School

13 June 2025 | In person | Free - Registration required

## PROGRAMME

09:00 – Welcome & Badge Pick-up

**09:30 – Opening Remarks – UPEC President: Jean-Luc Dubois-Randé**

**09:45 – Keynote 1 – Riel Miller – Former Head of Futures Literacy at UNESCO**  
**“Futures Literacy & the Challenge of Pluri-Epistemic Science”**

10:30 – Coffee Break

**11:00 – Roundtable 1: Emerging Currents – Societal Knowledges for Transition Waves**

- Kwamou Eva Feukeu – Max Planck Institute (Hamburg)
- Mayra Fonseca – University of Brasília
- Julie Ezan-Zecca – Eranos
- Apoorva Arya – Circular Innovation Lab

*Moderator: Fabio Scarano – Museum of Tomorrow, UNESCO Chairholder*

12h30 – Lunch

**14:00 – Interview: Pandemics & Preparedness – Navigating the COVID Shock**

- Janet Diaz – World Health Organization
  - Fernando Bozza – Fiocruz/Nova Medical School
- Interviewed by: Cecilia Gabizon – School Media Maker*

**14:45 – Roundtable 2: Financial Fault-Lines – Steering Markets through Turbulence**

- Mohammed Chahad – Banque Centrale Européenne
- Olivier de Bandt – Banque de France
- Patrick Guézais – École Supérieure d'Assurances
- Thomas Houy – Télécom Paristech

*Moderator: Philippe Frouté – AEI International School*

**16:00 – Keynote 2 – Stéphane Hugon – Eranos**  
**“Consulting through Transitions”**

16:45 – Summer School Certificate Ceremony

**17:15 – Closing Reflections – Dean, AEI International School: Philippe Frouté**

17:30 – Celebratory Cocktail & Networking

## Why step into “Decision-Making under Deep Uncertainty”?

*Because the next crisis won't look like the last one.*

On **Friday 13 June 2025**, AEI International School (UPEC) gathers pandemic strategists, central-bank insiders, futurists and transition thinkers to stress-test the tools we need when facts are incomplete and stakes are high. The event crowns the Emerging Futures Summer School and welcomes anyone who must turn ambiguity into action.

### WHAT YOU'LL EXPERIENCE

- Three reality-check roundtables
  - Pandemics & Preparedness — lessons from COVID with WHO & Fiocruz voices
  - Emerging Currents — social knowledge for the next transition wave with Max Planck, UnB, Eranos & Circular Innovation Lab representatives
  - Financial Fault-Lines — navigating market shocks with Banque de France, ECB & risk-engineering experts
- Two laser-sharp keynotes
  - Riel Miller decodes Futures Literacy: how multiple ways of knowing reveal options we usually miss
  - Stéphane Hugon shows why consulting must shift from best practice to constant sense-making in turbulence
- Actionable insight every hour — one curated track, no parallel sessions

### WHY IT'S WORTH A DAY

You are	You gain
Students & early-career professionals	A crash course in high-level decision-making; networking with hiring managers and research supervisors; a chance to see theory applied to real-world shocks.
Scholars & PhD candidates	Fresh case studies, cross-disciplinary contacts, and potential collaborators for research calls on risk, resilience and transition.
Companies & start-ups	Insights on pandemic-proof supply chains, sustainable finance, and social-trend foresight; direct access to thought-leaders who can help stress-test strategy.

### FORMAT AT A GLANCE

Fast-paced debates • Live Q&A • Networking lounge • Closing cocktail

**Free entry – Registration mandatory (limited seats)**

### PRACTICAL DETAILS

**Date:** Friday 13 June 2025 08:00-17:00

**Venue:** AEI International School, UPEC - 61 avenue du Général de Gaulle, Créteil – Building T, Room 208

**REGISTER NOW:**

<https://forms.gle/f4sRSnW9JU99gay97>

Whether you model epidemics, balance investment portfolios, design social policy—or are simply curious about how to make sound choices when the variables keep changing—this conference will equip you with ideas you can use on Monday morning. Secure your seat now and join the conversation on shaping decisions when the future is anything but certain.